

# Westport Taskforce

Briefing  
WA FLC  
31 May 2018



**WESTPORT**  
Port and Environs Strategy

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Project Director



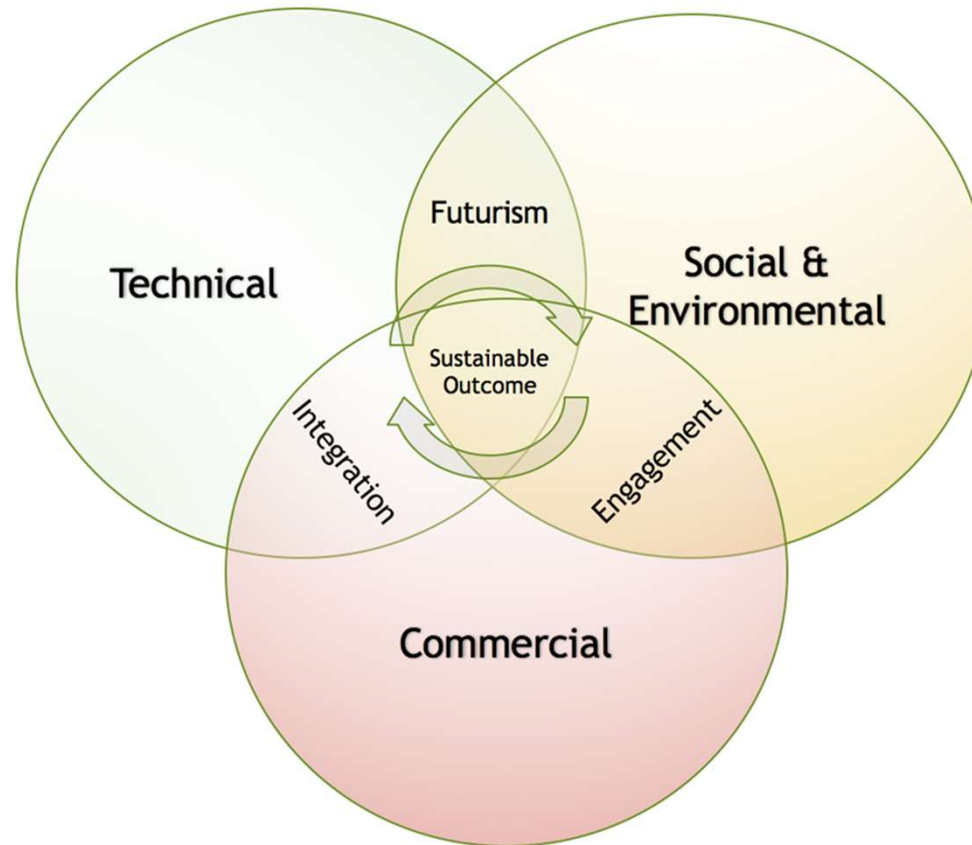


# Overview

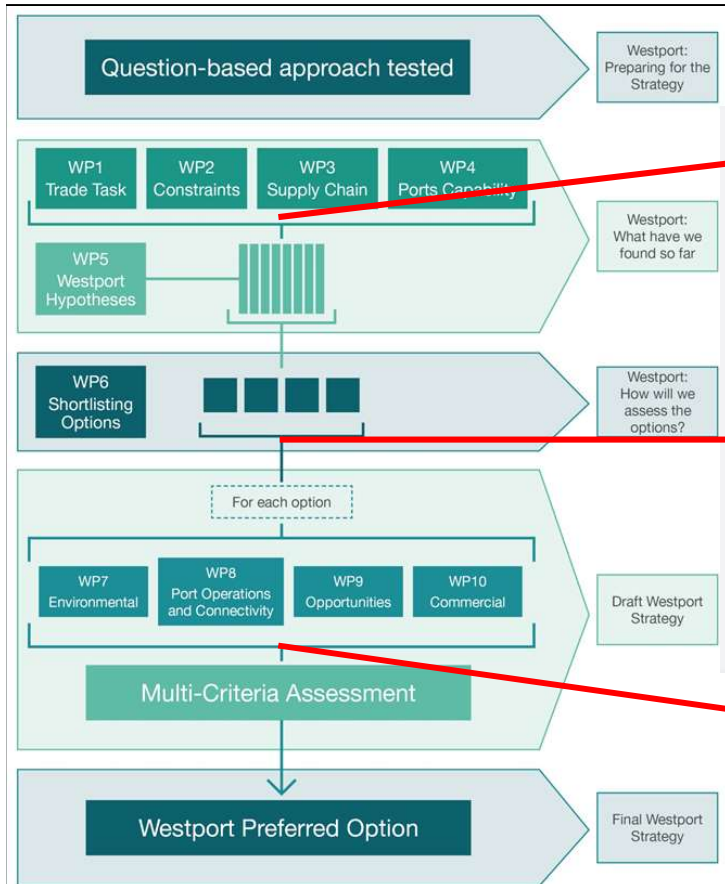
- Westport Project Principles
- Project Methodology
- Key Activities



# The Westport Assessment Principles



# Project Methodology



## Stage 1

1. Quantify our current state
2. Identify Global Best Practice
3. Consider the gaps
4. Quantify future demand

## Stage 2

5. Establish future Economic opportunities
6. Identify future Supply Chain (SC) requirements
7. Quantify & shortlist SC options

## Stage 3

8. Develop, assess & test the shortlisted SC options
9. Identify a preferred solution
10. Provide an alternative(s)



# Stage 1 Process Related Activity

- Establish the Westport Team, Performance Culture & Capability
- Quantify and Initiate the Westport Communications Strategy
  - + Community, Government & Commercial engagement
  - + Online Strategy
  - + Communication Risk Management
- Establish Project Disciplines
  - + Workstream Process & Leadership
  - + Work Package Delivery
- Implement Effective Project Governance
  - + Project Planning, Budgeting, Reporting & Documentation
  - + Procurement Planning
  - + Peer Review – Ensure our process and content are fit for purpose

## Stage 1 Content Related Activity

- Help address some immediate needs with long term implications:
  - FP Stevedoring Services and IMT supply chains, and
  - Immediate opportunities regarding livestock and cars at FP.
- Consider current and future road and rail corridor capacity constraints and requirements for the IH, OH and Bunbury. What are the implications for Westport ?
- Establish a long term Environmental Strategy for the ***accumulated*** commercial and defence related activities in Cockburn Sound.
- Commence a Defence Workstream that integrates with Defence West and Commonwealth Dept Defence which ensures Cockburn Sound & the Western Trade Coast can serve future ADF requirements.

# What has gone well

- We stand on the shoulders of many,
- Project reach within Government and the business community is on track,
- There is substantial good will and strong interest from Government, the Community and Business,
- Most aspects of Project establishment has been very sound, the Project methodology appears logical, the governance structure solid and overall the Project appears well set up for success,
- We understand our risks and have plans in place to mitigate them,
- The Westport Team is of a high standard and we have the resources we need at this stage,
- Workstream establishment and leadership has been very sound,
- The process to date has been disciplined but remained sufficiently flexible.

## What could have gone better

- Whilst we are very happy with our Westport Team; establishment has taken 6 months and it has been much too difficult in the context of a two year Project.
- Whilst Westport has a report library and data records going back to 1948, mechanisms to retain knowledge and capitalise on Government's Corporate memory could stand to vastly improve.
- We are at risk of wheel re-invention given the massive amount of information to absorb and synthesise in a very short time.
- We have been slow to establish our procurement and peer review mechanisms.
- We have been too slow to establish our community engagement mechanisms.



# However .....

We remain on track for concept delivery at the close of 2019.



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Thank you

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